



NEC Crosby Emergency Center LP Financial Statements

November 30, 2017

Balance Sheet / Income Statement / Cash Flow

EXHIBIT 8

Balance Sheet

As of 11/30/2017

Crosby

(Dollars in thousands)

(Unaudited)

	January	February	March	April	May	June	July	August	September	October	November
Assets											
Current assets											
Cash	\$926,092	\$1,010,548	\$1,249,654	\$1,279,984	\$1,266,590	\$1,202,775	\$1,015,363	\$957,985	\$719,611	\$595,584	\$681,287
Cash equivalents											
Total cash and cash equivalents	926,092	1,010,548	1,249,654	1,279,984	1,266,590	1,202,775	1,015,363	957,985	719,611	595,584	681,287
Accounts receivable	5,734,851	7,509,144	8,194,392	8,895,842	9,619,784	9,800,930	10,292,174	10,852,018	12,475,242	12,418,594	13,563,670
Allowance for doubtful accounts	(4,149,696)	(5,777,489)	(6,336,570)	(6,930,296)	(7,630,515)	(7,695,279)	(8,153,654)	(8,592,523)	(10,173,070)	(10,079,733)	(11,205,861)
Total accounts receivable, net	1,585,155	1,731,655	1,857,822	1,965,546	1,989,269	2,105,651	2,138,520	2,259,495	2,302,172	2,338,861	2,357,809
Prepaid expenses	89,127	89,127	89,127	89,127	89,127	89,127	89,127	89,127	89,127	89,127	89,127
Inventory	85,219	85,219	85,219	85,219	85,219	85,219	85,219	85,219	85,219	85,219	85,219
Due (to)/from EDMG	608,117	645,771	678,122	594,343	585,291	623,756	542,396	480,091	488,631	494,562	556,716
Notes receivable - intercompany	137,615	293,831	465,541	639,340	789,190	1,160,462	1,541,202	1,792,990	2,387,447	2,718,893	2,914,213
Total current assets	3,431,325	3,856,151	4,425,485	4,653,559	4,804,686	5,266,990	5,411,827	5,664,907	6,072,207	6,322,246	6,684,371
Fixed assets	2,801,324	2,801,324	2,801,324	2,801,324	2,801,324	2,801,324	2,791,674	2,791,674	2,791,674	2,791,674	2,791,674
Accumulated depreciation	(406,005)	(429,579)	(454,348)	(478,040)	(501,733)	(525,426)	(549,120)	(572,652)	(596,184)	(619,715)	(643,247)
Total fixed assets, net	2,395,319	2,371,745	2,346,976	2,323,284	2,299,591	2,275,898	2,242,554	2,219,022	2,195,490	2,171,959	2,148,427
Total assets	\$5,826,644	\$6,227,896	\$6,772,461	\$6,976,843	\$7,104,277	\$7,542,888	\$7,654,381	\$7,883,929	\$8,267,697	\$8,494,205	\$8,832,798
Liabilities											
Current liabilities											
Accounts payable	\$49,747	\$58,689	\$83,624	\$48,032	\$104,394	\$83,902	\$113,541	\$81,231	\$97,489	\$82,162	\$118,169
Accrued expenses	151,312	186,769	163,370	227,231	190,570	211,067	212,627	207,176	261,116	252,694	271,302
Accrued distributions	0	0	577,618	227,547	0	200,273	(2)	(2)	121,161	0	0
Accrued payroll	33,600	34,282	41,607	51,581	11,354	17,843	27,956	34,489	46,131	63,596	29,791
Notes payable - intercompany	0	0	0	0	0	0	0	0	0	6,370	6,370
Total current liabilities	234,659	279,740	866,219	554,391	306,318	513,085	354,122	322,894	525,897	404,822	425,632
Capital lease obligation	19,212	19,212	18,143	17,786	17,430	17,073	16,717	16,361	16,004	15,648	15,291
Notes payable	2,233,523	2,233,523	2,204,980	2,204,980	2,204,980	2,176,443	2,176,443	2,176,443	2,147,899	2,147,899	2,147,899
Total long-term liabilities	2,252,735	2,252,735	2,223,123	2,222,766	2,222,410	2,193,516	2,193,160	2,192,804	2,163,903	2,163,547	2,163,190
Total liabilities	2,487,394	2,532,475	3,089,342	2,777,157	2,528,728	2,706,601	2,547,282	2,515,698	2,689,800	2,568,369	2,588,822
Members' capital	817,500	817,500	817,500	817,500	817,500	817,500	817,500	817,500	817,500	817,500	818,500
Distributions	(7,198,894)	(7,198,894)	(7,776,513)	(7,776,513)	(7,776,513)	(7,976,786)	(7,976,786)	(7,976,786)	(8,097,948)	(8,097,948)	(8,097,948)
Retained earnings	9,265,506	9,265,506	9,265,506	9,265,506	9,265,506	9,265,506	9,265,506	9,265,506	9,265,506	9,265,506	9,265,506
Net income	455,140	811,309	1,376,627	1,893,193	2,269,057	2,730,066	3,000,880	3,262,012	3,592,840	3,940,776	4,257,917
Total members' equity	3,339,252	3,695,421	3,683,120	4,199,686	4,575,550	4,836,286	5,107,100	5,368,232	5,577,898	5,925,834	6,243,975
Total liabilities & members' equity	\$5,826,646	\$6,227,896	\$6,772,462	\$6,976,843	\$7,104,278	\$7,542,887	\$7,654,382	\$7,883,930	\$8,267,698	\$8,494,203	\$8,832,797

Income Statement

For the Period Ended 11/30/2017

Crosby
(Dollars in thousands)
(Unaudited)

	January	February	March	April	May	June	July	August	September	October	November	YTD
Ordinary income expense												
Income												
Net patient service revenue												
Gross facility billings	\$2,110,373	\$1,936,412	\$2,281,246	\$2,149,406	\$1,919,211	\$1,995,964	\$1,638,819	\$1,626,066	\$2,560,540	\$1,937,664	\$1,880,645	\$22,036,346
Total gross billings	2,110,373	1,936,412	2,281,246	2,149,406	1,919,211	1,995,964	1,638,819	1,626,066	2,560,540	1,937,664	1,880,645	22,036,346
Adjustments	(137,231)	(109,259)	(93,161)	(142,737)	(98,114)	(144,658)	(112,117)	(154,938)	(402,512)	(354,978)	(291,133)	(2,040,838)
Refunds	0	0	(427)	0	0	0	0	0	0	0	0	(427)
Provision for bad debt	(1,044,578)	(980,251)	(1,172,964)	(1,047,866)	(992,229)	(971,839)	(816,610)	(771,464)	(1,358,423)	(854,381)	(887,841)	(10,898,447)
Total net patient service revenue	928,564	846,902	1,014,694	958,803	828,868	879,467	710,092	699,664	799,605	728,305	701,671	9,096,634
Collection percentage	44.0%	43.7%	44.5%	44.6%	43.2%	44.1%	43.3%	43.0%	31.2%	37.6%	37.3%	41.3%
Additional income												
Total income	928,564	846,902	1,014,694	958,803	828,868	879,467	710,092	699,664	799,605	728,305	701,670	9,096,634
Expenses												
Overhead expenses												
Administration payroll	35,507	35,917	37,224	36,106	31,973	34,779	33,702	22,149	32,804	27,976	29,614	357,751
FICA	0	0	0	0	0	0	2,729	1,562	1,686	1,746	1,618	9,341
Payroll fees	584	730	593	578	544	981	547	646	492	565	901	7,158
Total payroll overhead	36,091	36,647	37,817	36,684	32,517	35,760	36,978	24,357	34,982	30,287	32,133	374,250
Advertising expense	1,124	511	242	628	605	244	658	(9)	95	19	6,099	10,216
Amortization expense	759	707	707	707	707	707	707	707	707	707	855	7,980
Auto expense	896	603	520	721	897	469	105	730	59	225	1,162	6,388
Bank charges	526	662	793	764	856	844	667	783	718	760	3,028	10,402
Benefits	11,089	12,989	15,235	10,434	11,518	8,675	9,215	12,417	9,571	10,491	10,654	122,287
Computer expense	991	2,175	2,086	2,352	1,965	2,600	3,236	3,000	2,888	4,283	1,965	27,540
Contract labor	351	318	170	28	0	0	0	0	229	495	701	2,292
Discretionary funds	0	0	0	0	0	0	0	14	(14)	(4)	7	3
Dues and subscriptions	1,072	1,213	1,085	1,274	976	1,062	976	1,088	870	981	(2,936)	7,660
Events and employer relations	22	26	(727)	135	125	110	4	1	0	2	23	(280)
Equipment lease fee	1,229	2,241	2,077	1,938	1,018	1,206	916	916	2,882	1,117	4,319	19,860
Facility lease fee	2,569	2,234	186	1,325	1,098	644	308	429	1,333	3,770	1,612	15,506
Gift expense	0	4	0	18	7	3	5	(5)	0	0	0	33
Insurance expense	2,729	3,049	2,857	2,831	2,475	2,718	3,604	2,723	8,425	3,415	7,726	42,552
Interest expense	0	0	423	141	141	141	141	141	141	141	170	1,579
Laboratory expense	191	85	85	226	75	188	126	69	507	154	422	2,128
Late fee expense	251	103	97	109	223	466	124	27	35	122	(2)	1,554
Maintenance expense	859	826	864	810	932	827	1,006	431	1,155	836	685	9,229
Meals for employer convenience	425	553	102	383	655	(135)	(279)	47	39	91	118	1,999
Miscellaneous expense	0	0	0	81	(79)	9	(7)	0	0	525	0	528
Office expense	1,171	896	2,069	1,921	4,054	704	520	837	605	581	440	13,799
Permits and licenses	101	77	172	0	0	1,525	4	15	0	0	18	1,911
Professional fees	7,284	1,987	531	3,962	5,334	5,601	3,524	10,995	8,317	5,665	1,898	55,097
Radiology expense	0	0	0	0	0	0	78	0	0	31	0	110
Security expense	287	312	277	160	253	249	247	130	0	0	0	1,917
Medical supplies expense	0	0	0	0	0	0	4	(7)	123	0	0	120
Taxes	487	376	865	571	379	402	371	362	362	362	452	4,989
Training and education	659	1,573	1,794	7	143	623	(153)	64	2	28	24	4,764
Travel	1,684	1,595	1,847	2,262	3,838	1,460	199	1,481	56	376	2,214	17,013
Uniform expense	29	372	280	0	(2)	436	411	52	660	0	0	2,238
Utilities expense	1,249	1,225	1,084	1,113	1,564	1,260	1,334	1,386	1,048	982	1,345	13,592
Total other overhead	38,034	36,712	35,721	34,901	39,757	33,038	28,051	38,824	40,813	36,155	42,999	405,006
Total overhead allocation	74,125	73,359	73,538	71,585	72,274	68,798	65,029	63,181	75,795	66,442	75,132	779,256

EXHIBIT 8

	January	February	March	April	May	June	July	August	September	October	November	YTD
Operating Expense												
Center payroll	120,978	122,766	111,939	111,179	116,663	101,394	109,719	111,622	115,790	115,276	113,440	1,250,765
Advertising expense	21,993	50,022	28,291	27,988	29,837	18,921	25,818	23,437	18,025	4,704	10,394	259,431
Auto expense	10	0	0	0	0	61	0	139	32	45	32	318
Bank charges	1,055	1,126	915	1,301	1,735	1,935	1,221	442	1,541	391	824	12,485
Benefits	22,796	23,271	17,763	20,302	27,644	23,818	22,916	24,762	26,630	24,744	1,029	235,675
Billing and coding	32,626	28,022	35,635	34,080	32,174	30,310	27,026	18,669	29,991	33,132	27,380	329,046
Computer expense	2,418	643	5,907	2,561	2,189	5,391	3,440	13,360	1,596	5,946	3,200	46,651
Contract labor	0	175	0	0	800	375	0	0	0	175	0	1,525
Discretionary funds	0	25	75	163	112	0	0	0	0	0	0	375
Dues and subscriptions	0	0	0	0	715	0	0	0	0	0	0	715
Events and employer relations	0	0	0	0	0	0	19	19	0	0	0	37
Gift expense	0	0	0	0	0	249	25	0	0	0	0	274
Laboratory expense	770	575	430	2,080	2,450	2,735	1,080	360	1,025	1,210	2,382	15,097
Linen expense	1,445	3,205	1,856	1,773	1,322	2,669	1,762	2,527	1,507	3,311	1,875	23,253
Maintenance expense	8,440	8,451	21,830	5,883	6,487	14,565	5,920	3,163	8,431	5,192	4,441	92,804
Meals for employer convenience	1,836	1,508	1,479	1,623	1,302	1,378	1,599	0	0	0	0	10,725
Miscellaneous expense	0	0	0	274	0	583	552	0	525	(525)	1,000	2,409
Radiology expense	13,005	25,109	12,275	10,643	9,619	10,609	14,755	9,066	15,784	4,595	26,604	152,064
Subsidy expense	12,109	9,357	0	16,724	8,748	0	28,921	36,733	37,616	0	0	150,208
Medical supplies expense	25,505	12,509	22,290	11,688	28,381	18,494	18,813	9,098	34,146	12,863	13,718	207,505
Taxes	1,343	1,635	2,028	1,737	1,635	1,635	1,635	1,635	1,635	1,635	1,635	18,188
Travel	0	857	17	40	21	0	20	0	0	0	0	955
Ultrasound expense	4,070	4,245	3,815	4,525	3,985	4,315	4,125	5,211	4,630	4,230	4,140	47,291
Total operating expense	270,399	293,501	266,545	254,564	275,819	239,437	269,366	260,243	298,904	216,924	212,094	2,857,796
Administrative expenses												
Depreciation expense	27,915	27,631	30,597	28,340	28,340	29,111	24,284	33,797	29,087	28,953	30,084	318,137
Equipment lease fee	17,953	10,283	8,329	9,305	9,305	9,228	9,361	9,353	9,351	9,396	9,404	111,269
Facility lease fee	38,992	52,176	44,127	44,494	44,925	44,925	44,925	44,925	30,793	30,793	30,793	451,868
Interest expense	14,881	14,706	11,655	10,874	12,473	16,095	14,698	14,708	14,708	14,444	14,444	153,688
Late fee expense	0	295	115	46	0	46	46	46	95	483	122	1,294
Office expense	901	2,783	1,787	1,280	1,247	306	3,103	1,506	(6)	614	517	14,040
Permits and licenses	220	220	2,192	6,761	220	870	220	220	224	1,604	299	13,048
Professional fees	500	0	0	0	0	0	0	0	0	0	0	500
Security expense	4,626	306	662	0	331	1,043	331	0	(533)	331	861	7,959
Utilities expense	12,215	4,406	5,977	3,921	5,320	5,845	5,162	5,212	5,014	5,040	5,437	63,548
Total administrative expense	118,203	112,806	105,441	105,021	102,161	107,469	102,130	109,767	88,733	91,658	91,961	1,135,351
Total expense	462,727	479,666	445,524	431,170	450,254	415,704	436,525	433,191	463,432	375,024	379,187	4,772,403
Net ordinary income	465,839	367,236	569,170	527,633	378,616	463,761	273,565	266,477	336,172	353,280	322,485	4,324,234
Other (income)/expense												
Gain/loss on sale of assets	(367)	0	367	0	0	0	0	0	0	0	0	0
Franchise tax	11,066	11,066	3,485	11,066	2,752	2,752	2,752	5,344	5,344	5,344	5,344	66,316
Total other income/expense	10,699	11,066	3,852	11,066	2,752	2,752	2,752	5,344	5,344	5,344	5,344	66,316
Net income	\$455,140	\$356,170	\$565,318	\$516,566	\$375,864	\$461,009	\$270,813	\$261,133	\$330,828	\$347,936	\$317,141	\$4,257,917
EBITDA	\$509,394	\$410,280	\$612,552	\$567,695	\$420,276	\$509,816	\$313,395	\$315,830	\$380,815	\$397,526	\$368,039	\$4,805,618
Monthly Claims Total	467	482	520	482	474	501	457	437	561	563	526	5,470

Statement of Cash Flows

For the Period Ended 11/30/2017
 Crosby
 (Dollars in thousands)
 (Unaudited)

	January	February	March	April	May	June	July	August	September	October	November	YTD
OPERATING ACTIVITIES												
Net income	\$455,140	\$356,170	\$565,318	\$516,566	\$375,864	\$461,009	\$270,813	\$261,133	\$330,828	\$347,936	\$317,141	\$4,257,917
Adjustments to reconcile net income to net cash provided by operations:												
Depreciation/amortization expense	23,574	23,574	24,769	23,693	23,693	23,693	23,693	23,532	23,532	23,532	23,532	260,817
Accounts receivable	(1,143,836)	(1,126,751)	(1,299,131)	(1,155,589)	(1,015,952)	(1,088,221)	(849,479)	(892,439)	(1,401,100)	(891,070)	(906,790)	(11,770,358)
Allowance for doubtful accounts	1,044,578	980,251	1,172,964	1,047,866	992,229	971,839	816,610	771,464	1,358,423	854,381	887,841	10,898,447
Intercompany accounts	(54,928)	(193,870)	(204,061)	(90,020)	(140,798)	(409,737)	(299,381)	(189,482)	(602,997)	(331,006)	(257,474)	(2,773,755)
Accounts payable	(7,695)	8,943	24,935	(35,593)	56,362	(20,492)	29,639	(32,310)	16,259	(15,327)	36,007	60,728
Accrued payroll & related items	7,207	682	7,325	9,974	(40,227)	6,489	10,113	6,533	11,642	17,465	(33,805)	3,398
Accrued expenses	17,213	35,457	(23,398)	63,860	(36,661)	20,497	1,560	(5,451)	53,940	(8,421)	18,607	137,203
Net cash provided (used) by operating activities	341,253	84,456	268,721	380,757	214,510	(34,923)	3,568	(57,020)	(209,473)	(2,510)	85,059	1,074,397
INVESTING ACTIVITIES												
Property plant & equipment												
PPE - Net	0	0	0	0	0	0	9,650	0	0	0	0	9,650
Net cash provided (used) by investing activities	0	0	0	0	0	0	9,650	0	0	0	0	9,650
FINANCING ACTIVITIES												
Capital lease obligation	0	0	(1,069)	(356)	(356)	(356)	(356)	(356)	(356)	(356)	(356)	(3,921)
Note payable, Key Bank	0	0	(28,543)	0	0	(28,537)	0	0	(28,544)	0	0	(85,624)
Capital contributions	0	0	0	0	0	0	0	0	0	0	1,000	1,000
Distributions	(753,716)	0	0	(350,072)	(227,547)	0	(200,275)	0	0	(121,161)	0	(1,652,770)
Net cash provided (used) by financing activities	(753,716)	0	(29,612)	(350,428)	(227,903)	(28,893)	(200,631)	(356)	(28,900)	(121,517)	644	(1,741,315)
Net cash change for period	(412,463)	84,456	239,109	30,329	(13,393)	(63,816)	(187,413)	(57,376)	(238,373)	(124,027)	85,703	(657,268)
Cash at beginning of period	1,338,555	926,092	1,010,548	1,249,654	1,279,984	1,266,590	1,202,775	1,015,363	957,985	719,611	595,584	1,338,555
Cash at end of period	\$926,092	\$1,010,548	\$1,249,654	\$1,279,984	\$1,266,590	\$1,202,775	\$1,015,363	\$957,985	\$719,611	\$595,584	\$681,287	\$681,287



NEC Porter Emergency Center LP Financial Statements

December 31, 2017

Balance Sheet / Income Statement / Cash Flow

EXHIBIT 8

	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Operating Expense													
Center payroll	112,650	97,507	104,440	105,525	103,647	103,034	107,496	103,608	103,688	106,814	105,838	112,881	1,268,128
Advertising expense	34,021	39,776	28,775	36,043	26,881	20,990	23,916	24,908	8,412	2,582	6,383	(1,712)	250,470
Auto expense	17	96	0	0	0	38	71	(71)	0	54	(66)	0	139
Bank charges	1,024	1,173	1,105	1,027	1,132	1,756	1,519	1,112	970	1,641	1,736	1,622	15,818
Benefits	18,169	15,860	16,403	19,284	14,557	20,075	22,446	19,021	28,296	20,868	14,777	(13,135)	196,621
Billing and coding	32,770	25,675	27,416	31,322	35,201	23,818	20,748	23,329	19,531	28,085	25,351	20,733	311,980
Computer expense	2,412	2,164	8,120	3,972	3,857	2,384	4,752	2,300	7,989	8,119	6,789	4,348	59,387
Contract labor	0	0	175	0	0	0	0	0	0	200	0	0	375
Discretionary funds	0	900	0	0	400	402	1,884	234	1,304	0	(5)	0	5,118
Dues and subscriptions	0	0	0	0	715	0	0	0	0	0	0	0	715
Events and employer relations	0	0	0	156	0	0	0	0	0	0	0	0	156
Laboratory expense	5,457	987	1,007	1,583	942	1,226	19	754	840	780	10	42	13,645
Linen expense	4,172	1,845	2,382	1,805	0	1,943	13	6,715	0	3,170	1,761	0	23,665
Maintenance expense	5,348	6,011	6,271	9,997	4,786	5,941	4,209	1,371	9,976	6,361	3,799	5,663	69,734
Meals for employer convenience	2,210	1,894	1,687	1,746	2,520	1,121	660	(432)	0	0	0	0	11,606
Miscellaneous expense	0	0	0	726	0	0	2	0	105	(105)	0	0	728
Radiology expense	8,110	6,840	11,725	9,926	11,010	6,359	5,689	9,095	1,397	1,357	19,679	7,364	98,051
Subsidiy expense	20,797	25,354	3,840	15,232	10,134	29,994	43,422	14,277	49,131	20,033	9,572	16,272	258,059
Medical supplies expense	12,311	18,586	17,516	14,718	20,636	11,367	22,805	6,432	18,766	15,410	18,867	16,878	194,292
Taxes	0	0	0	0	0	0	0	0	0	0	0	0	15,603
Travel	0	35	20	8	25	0	454	(454)	0	0	0	0	89
Ultrasound expense	0	0	0	0	0	0	0	0	0	0	0	0	1,110
Total operating expense	259,418	242,363	230,484	254,068	236,443	230,448	260,105	212,199	250,405	215,178	216,691	187,664	2,795,489
Administrative expenses													
Depreciation expense	24,639	24,355	31,419	27,812	27,812	28,582	23,755	33,430	28,720	28,586	29,701	27,969	336,800
Equipment lease fee	11,578	12,429	29,866	7,322	7,321	15,130	7,520	7,268	7,157	7,254	7,314	8,829	128,938
Facility lease fee	41,625	41,978	42,334	42,701	42,701	47,701	58,832	42,701	42,701	42,701	42,701	42,701	526,380
Interest expense	16,925	16,752	14,281	12,650	14,446	18,611	17,007	17,018	17,018	16,749	16,749	16,269	194,474
Late fee expense	760	47	651	90	0	859	99	99	99	473	0	198	3,377
Office expense	597	631	1,432	559	1,318	376	1,568	(10)	1,244	882	732	1,080	10,408
Permits and licenses	254	256	254	254	254	833	254	254	254	1,659	254	301	5,080
Professional fees	500	765	0	0	0	0	0	0	0	0	0	0	1,265
Security expense	7,202	439	791	0	332	744	332	0	332	332	683	332	11,607
Utilities expense	7,555	6,117	5,995	820	5,614	5,057	6,567	5,985	6,055	5,478	5,592	5,275	66,111
Total administrative expense	111,674	103,769	127,041	92,208	99,798	112,893	115,934	106,745	103,580	104,114	103,726	102,954	1,284,440
Total expense	445,217	419,511	431,065	417,861	406,515	412,139	441,068	382,125	429,780	385,209	395,368	281,194	4,849,056
Net ordinary income	316,702	326,789	374,571	434,406	440,400	204,019	296,301	143,952	164,538	149,202	161,089	(79,701)	2,932,356
Other (income)/expense													
Gain/loss on sale of assets	(367)	0	367	0	0	0	0	0	0	0	0	0	0
Franchise tax	0	0	0	0	6,880	6,880	6,880	6,583	6,583	6,583	6,583	6,583	53,554
Total other income/expense	(367)	0	367	0	6,880	6,880	6,880	6,583	6,583	6,583	6,583	6,583	53,554
Net Income	\$317,069	\$326,789	\$374,204	\$434,406	\$433,610	\$197,139	\$269,421	\$137,369	\$157,958	\$142,616	\$154,506	(\$86,283)	\$2,878,805
EBITDA	\$359,025	\$368,603	\$421,421	\$475,716	\$483,596	\$252,061	\$337,812	\$195,247	\$211,124	\$195,385	\$208,562	(\$34,393)	\$3,474,259
Monthly Claims Total	417	451	486	428	454	401	442	328	432	398	436	562	5,235



NEC Porter Emergency Center Financial Statements

June 30, 2018

Balance Sheet / Income Statement / Cash Flow

EXHIBIT 8

Balance Sheet

As of 6/30/2018

Porter
(Unaudited)

	January	February	March	April	May	June
Assets						
Current assets						
Cash	\$578,917.38	\$875,949.60	\$596,810.05	\$510,456.86	\$141,043.90	\$54,252.02
Cash equivalents						
Total cash and cash equivalents	578,917.38	875,949.60	596,810.05	510,456.86	141,043.90	54,252.02
Accounts receivable	10,100,735.56	9,960,539.28	9,521,068.54	9,438,942.92	9,022,439.96	8,711,011.66
Allowance for doubtful accounts	(9,187,665.06)	(9,141,825.95)	(8,793,362.28)	(8,588,548.45)	(8,137,995.51)	(7,807,659.65)
Total accounts receivable, net	913,070.50	818,713.33	727,706.26	850,394.47	884,444.45	903,352.01
Prepaid expenses	44,184.00	44,184.00	43,676.50	43,169.00	42,661.50	84,855.40
Inventory	85,219.48	85,219.48	85,219.48	85,219.48	85,219.48	85,219.48
Due (to)/from EDMG	308,985.27	259,238.42	329,141.66	341,671.11	439,889.12	465,982.97
Notes receivable - intercompany	3,115,468.25	3,099,931.00	3,417,606.53	3,487,904.10	3,795,498.29	3,878,739.64
Total current assets	5,045,844.88	5,183,235.83	5,200,160.48	5,318,815.02	5,388,756.74	5,472,381.52
Fixed assets	2,451,454.62	2,451,454.62	2,451,454.62	2,451,454.62	2,451,454.62	2,451,454.62
Accumulated depreciation	(467,646.66)	(490,811.56)	(513,976.46)	(537,141.36)	(560,306.26)	(583,471.16)
Total fixed assets, net	1,983,807.96	1,960,643.06	1,937,478.16	1,914,313.26	1,891,148.36	1,867,983.46
Total assets	\$7,029,652.84	\$7,143,878.89	\$7,137,638.64	\$7,233,128.28	\$7,279,905.10	\$7,340,364.98
Liabilities						
Accounts payable	\$104,925.96	\$87,988.07	\$80,890.56	\$79,093.91	\$98,530.52	\$109,951.71
Accrued expenses	110,933.59	75,329.28	89,215.92	103,918.32	110,047.73	114,201.93
Accrued distributions	0.00	0.00	22,129.00	0.00	0.00	0.00
Accrued payroll	35,480.02	33,324.36	43,939.02	48,983.42	14,045.49	17,188.74
Notes payable - intercompany	8,470.09	6,370.37	6,370.37	6,370.37	6,370.37	0.00
Total current liabilities	259,809.66	203,012.08	242,544.87	238,366.02	228,994.11	241,342.38
Capital lease obligation	71,320.61	69,760.18	68,199.75	66,639.32	65,078.89	63,518.46
Notes payable	2,503,375.71	2,503,375.71	2,452,802.46	2,452,802.46	2,452,802.46	2,452,802.46
Total long-term liabilities	2,574,696.32	2,573,135.89	2,521,002.21	2,519,441.78	2,517,881.35	2,516,320.92
Total liabilities	2,834,505.98	2,776,147.97	2,763,547.08	2,757,807.80	2,746,875.46	2,757,663.30
Members' capital	758,950.00	758,950.00	758,950.00	758,950.00	758,950.00	758,950.00
Distributions	(2,217,114.34)	(2,217,114.34)	(2,239,243.34)	(2,239,243.34)	(2,239,243.34)	(2,239,243.34)
Retained earnings	5,480,041.17	5,480,041.17	5,480,041.17	5,480,041.17	5,480,041.17	5,480,041.17
Net income	173,270.03	345,854.09	374,343.73	475,572.65	533,281.81	582,953.85
Total members' equity	4,195,146.86	4,367,730.92	4,374,091.56	4,475,320.48	4,533,029.64	4,582,701.68
Total liabilities & members' equity	\$7,029,652.84	\$7,143,878.89	\$7,137,638.64	\$7,233,128.28	\$7,279,905.10	\$7,340,364.98

Income Statement

For the Period Ended 6/30/2018

Porter

(Unaudited)

	January	February	March	April	May	June	YTD
Ordinary income expense							
Income							
Net patient service revenue							
Gross facility billings	\$1,545,085	\$1,334,360	\$1,154,602	\$1,324,947	\$1,289,253	\$1,208,749	\$7,856,994
Total gross billings	1,545,085	1,334,360	1,154,602	1,324,947	1,289,253	1,208,749	7,856,994
Adjustments	(102,607)	(145,287)	(92,453)	(72,668)	(64,444)	(140,078)	(617,537)
Refunds	0	0	(87)	0	(100)	(186)	(374)
Provision for bad debt	(858,494)	(663,966)	(616,366)	(754,456)	(758,575)	(633,438)	(4,285,295)
Total net patient service revenue	583,984	525,107	445,696	497,823	466,134	435,047	2,953,788
Collection percentage	37.8%	39.4%	38.6%	37.6%	36.2%	36.0%	37.6%
Total income	583,984	525,107	445,695	497,823	466,134	435,047	2,953,789
Expenses							
Operating Expense							
Center payroll	119,700	92,773	110,833	100,521	109,360	98,369	631,557
Advertising expense	11,160	7,211	7,202	6,878	7,308	8,497	48,256
Auto expense	0	43	0	0	0	0	43
Bank charges	1,209	1,743	1,438	1,936	1,082	1,320	8,728
Benefits	2,858	2,451	2,698	2,707	2,969	2,741	16,425
Billing and coding	25,019	24,436	20,053	16,459	17,063	16,728	119,757
Computer expense	14,881	7,570	8,280	7,820	7,602	7,947	54,101
Discretionary funds	0	61	0	0	0	41	102
Dues and subscriptions	0	0	0	0	723	0	723
Events and employer relations	0	0	0	199	165	215	579
Laboratory expense	4,636	2,286	4,134	776	1,322	694	13,847
Linen expense	2,828	1,487	1,854	0	3,144	1,291	10,604
Maintenance expense	5,832	4,953	5,249	6,421	5,812	7,998	36,266
Radiology expense	9,951	8,214	8,964	21,819	9,732	8,755	67,434
Subsidy expense	0	0	36,031	34,249	39,187	24,365	133,832
Medical supplies expense	16,116	11,408	10,460	8,471	13,045	8,641	68,140
Taxes	5,467	1,791	8,231	1,791	1,891	16,211	35,381
Total operating expense	219,657	166,427	225,427	210,047	220,405	203,813	1,245,775
Administrative expenses							
Depreciation expense	23,165	23,165	23,165	23,165	23,165	23,165	138,989
Equipment lease fee	7,795	7,276	7,346	7,269	7,076	7,076	43,838
Facility lease fee	42,701	42,701	42,701	42,701	42,701	42,701	256,208
Interest expense	17,306	17,306	17,306	18,365	18,365	21,129	109,775
Late fee expense	99	99	109	0	0	0	308
Office expense	693	1,142	1,115	572	(28)	562	4,055
Permits and licenses	2,277	1,011	813	838	833	813	6,585
Professional fees	201	0	0	0	0	0	201
Security expense	332	332	332	332	332	332	1,990
Utilities expense	6,135	5,815	5,066	5,139	5,667	5,738	33,560
Total administrative expense	100,704	98,847	97,953	98,381	98,111	101,516	595,509
Overhead expenses							
Corporate overhead allocation	83,771	87,381	90,601	84,942	78,094	76,820	501,609
Total overhead	83,771	87,381	90,601	84,942	78,094	76,820	501,609
Total expense	404,132	352,655	413,981	393,370	396,610	382,149	2,342,893
Net ordinary income	179,853	172,452	31,715	104,454	69,525	52,897	610,896
Other (income)/expense							
Franchise tax	6,583	(132)	3,225	3,225	11,816	3,225	27,943
Total other income/expense	6,583	(132)	3,225	3,225	11,816	3,225	27,943
Net income	\$173,270	\$172,584	\$28,490	\$101,229	\$57,709	\$49,672	\$582,954
EBITDA	\$220,323	\$212,922	\$72,185	\$145,984	\$111,055	\$97,191	\$859,661
Monthly Claims Total	484	384	362	369	383	318	2,300

Statement of Cash Flows

For the Period Ended 6/30/2018

Porter
(Unaudited)

	January	February	March	April	May	June	YTD
OPERATING ACTIVITIES							
Net income	\$173,270	\$172,584	\$28,490	\$101,229	\$57,709	\$49,672	\$582,954
Adjustments to reconcile net income to net cash provided by operations:							
Depreciation/amortization expense	23,165	23,165	23,165	23,165	23,165	23,165	138,989
Accounts receivable	(817,012)	(569,609)	(525,359)	(877,145)	(792,625)	(652,345)	(4,234,095)
Allowance for doubtful accounts	858,494	663,966	616,366	754,456	758,575	633,438	4,285,295
Intercompany accounts	(8,311)	63,184	(387,579)	(82,827)	(405,812)	(115,686)	(937,030)
Accounts payable	14,592	(16,938)	(7,098)	(1,797)	19,437	11,421	19,617
Accrued payroll & related items	7,114	(2,156)	10,615	5,044	(34,938)	3,143	(11,177)
Accrued expenses	4,713	(35,604)	13,887	14,702	6,129	4,154	7,982
Prepaid expenses	(6,090)	0	508	508	508	(42,194)	(46,761)
Net cash provided (used) by operating activities	249,935	298,592	(227,005)	(62,665)	(367,852)	(85,232)	(194,226)
INVESTING ACTIVITIES							
Property plant & equipment							
FINANCING ACTIVITIES							
Capital lease obligation	(1,560)	(1,560)	(1,560)	(1,560)	(1,560)	(1,560)	(9,363)
Note payable, Key Bank	0	0	(50,573)	0	0	0	(50,573)
Distributions	(2,980)	0	0	(22,129)	0	0	(25,109)
Net cash provided (used) by financing activities	(4,540)	(1,560)	(52,133)	(23,689)	(1,560)	(1,560)	(85,045)
Net cash change for period	245,395	297,032	(279,138)	(86,354)	(369,412)	(86,792)	(279,271)
Cash at beginning of period	333,523	578,917	875,950	596,810	510,457	141,044	333,523
Cash at end of period	\$578,917	\$875,950	\$596,810	\$510,457	\$141,044	\$54,252	\$54,252